OXFORD CITY COUNCILS REVENUE BUDGET AT PORTFOLIO LEVEL 2021/22 APPENDIX 2

	Approved Budget 2020/21	MTFP assumptions	Contractual Inflation	Pressures	Efficiency Savings	Invest to Save	Fees & Charges	Service Reductions	New Investment	Targeted Reviews	COVID-19 Pressures	20/21 Paused Bids	New Officer Proposals	Political Choice	Total App3	Recommended Budget 2021/22
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's		£000's
COMMUNTIES & CUSTOMERS	**6,730**	**0**	**45**	**680**	**(75)**	**30**	**0**	**0**	**15**	**0**	**761**	**0**	**319**	**(105)**	**1,670**	**8,400**
Business Improvement	**487**	**0**	**45**	**550**	**(75)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(50)**	**(50)**	**420**	**907**
Transformation Projects				250												250
ICT	76		45	300	(25)											396
Customer Services	56				(50)								(50)			(44)
Human Resources & Organisational Development	355													(50)		305
Community Services	**6,243**	**0**	**0**	**130**	**0**	**30**	**0**	**0**	**15**	**0**	**761**	**0**	**369**	**(55)**	**1,250**	**7,493**
Leisure Management	2,086								15				500			2,601
Sports Development	231															231
Parks Development	529			30												559
Community Centres	1,044					30					160					1,234
Youth Ambition	447															447
Town Hall & Facilities	(133)										536		39			442
Culture	618			100							65		(80)	(55)		648
Localities Team	1,421												(90)			1,331
DEVELOPMENT	**(5,342)**	**0**	**0**	**265**	**(102)**	**(1,344)**	**(40)**	**0**	**(65)**	**(110)**	**3,740**	**150**	**0**	**0**	**2,494**	**(2,848)**
Corporate Property	(7,867)	**0**	**0**	**50**	**(38)**	**(1,344)**	**195**	**0**	**0**	**0**	**3,740**	**150**	**0**	**0**	**2,753**	**(5,114)**
Property Services	1,781			50												1,831
Asset Management	(9,914)					(1,344)	195				3,740	150				(7,173)
Transactions & Special Projects	266				(38)											228
Regeneration & Economy	**854**	**0**	**0**	**0**	**0**	**0**	**(10)**	**0**	**(65)**	**(110)**	**0**	**0**	**0**	**0**	**(185)**	**669**
Economic Development	499						(10)		(65)	(110)						314
Development Team & PMO	355															355
Planning	**1,671**	**0**	**0**	**215**	**(64)**	**0**	**(225)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(74)**	**1,597**
Development	175			215	(64)		(225)									101
Support Services	296															296
Information Services	9															9
Spatial Development	1,191															1,191
ASSISTANT CHIEF EXECUTIVE	**219**	**0**	**0**	**6**	**(57)**	**62**	**0**	**(47)**	**28**	**0**	**0**	**20**	**0**	**0**	**12**	**231**
Assistant Chief Executive	**219**	**0**	**0**	**6**	**(57)**	**62**	**0**	**(47)**	**28**	**0**	**0**	**20**	**0**	**0**	**12**	**231**
Assistant Chief Exec	262															262
Communications	26				(47)	62		(47)	65			20				79
Policy & Partnerships	(69)			6	(10)				(37)							(110)
HOUSING	**6,317**	**0**	**0**	**298**	**16**	**0**	**110**	**0**	**(8)**	**0**	**651**	**0**	**(61)**	**0**	**1,006**	**7,323**
Regulatory Services & Community Safety	**2,240**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(8)**	**0**	**81**	**0**	**0**	**0**	**73**	**2,313**
Regulatory Services	1,159								(8)		81					1,232
Community Safety	1,081															1,081
Housing Services	**4,077**	**0**	**0**	**298**	**16**	**0**	**110**	**0**	**0**	**0**	**570**	**0**	**(61)**	**0**	**933**	**5,010**
Community Housing & Strategy	820			65	(50)											835
Housing Needs	4,211			233							570		(61)			4,953
Property Services	(1,060)						110									(950)
Welfare Reform	106				66											172
ODS DEVELOPMENT	**12,227**	**0**	**0**	**149**	**(19)**	**0**	**339**	**0**	**(75)**	**0**	**1,480**	**145**	**(383)**	**30**	**1,666**	**13,893**
Environmental Sustainability	**1,120**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**145**	**0**	**0**	**145**	**1,265**
Environmental Quality	461											59				520
Energy & Natural Resources	285											86				371
Smart, Sustainable Cities	374															374
ODS Client	**11,107**	**0**	**0**	**149**	**(19)**	**0**	**339**	**0**	**(75)**	**0**	**1,480**	**0**	**(383)**	**30**	**1,521**	**12,628**
Parking Management	(1,659)			149							1,480					(30)
Domestic Waste	6,322				(19)								(383)			5,920
Street Cleansing	6,128								(75)							6,053

OXFORD CITY COUNCILS REVENUE BUDGET AT PORTFOLIO LEVEL 2021/22 APPENDIX 2

	Approved Budget 2020/21	MTFP assumptions	Contractual Inflation	Pressures	Efficiency Savings	Invest to Save	Fees & Charges	Service Reductions	New Investment	Targeted Reviews	COVID-19 Pressures	20/21 Paused Bids	New Officer Proposals	Political Choice	Total App3	Recommended Budget 2021/22
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's		£000's
Parks & Open Spaces	3,488													30		3,518
Pest Control	263															263
Engineering	9															9
Motor Transport	(1,947)															(1,947)
Overheads & Profit Share	(1,497)						339									(1,158)
CORPORATE SERVICES	**4,020**	**0**	**0**	**42**	**(83)**	**0**	**(7)**	**(6)**	**0**	**0**	**0**	**182**	**(10)**	**0**	**118**	**4,138**
Financial Services	**3,470**	**0**	**0**	**42**	**(80)**	**0**	**(7)**	**0**	**0**	**0**	**0**	**50**	**(10)**	**0**	**(5)**	**3,465**
Accountancy	5															5
Corporate Finance	0															0
Investigations	224						(7)					50				267
Procurement & Payments	(1)															(1)
Revenues & Benefits	3,242			42	(80)								(10)			3,194
Incomes	0															0
Law & Governance	**550**	**0**	**0**	**0**	**(3)**	**0**	**0**	**(6)**	**0**	**0**	**0**	**132**	**0**	**0**	**123**	**673**
Committees & Members Services	2							(6)								(4)
Election Services	490															490
Legal Services	(130)				(3)							132				(1)
Senior Management Team	3															3
Corporate Governance & Business Support	185															185
Total Budget at Portfolio Level	**24,171**	**0**	**45**	**1,440**	**(320)**	**(1,252)**	**402**	**(53)**	**(105)**	**(110)**	**6,632**	**497**	**(135)**	**(75)**	**6,966**	**31,137**
Below the line																
Corporate Accounts	(1,724)	(1,877)														(3,601)
Contingencies	1,346	(77)														1,269
Total Expenditure Budget	**23,793**															**28,805**
General Fund Working Balances																
Transfer to / (from) General Fund Working Balances																
Transfers to/(from) reserves	391	(5,793)														(5,402)
Net Budget Requirement	**24,184**															**23,403**
Financed by																
Revenue Support Grant																
Business Rates retention	(9,165)	938														(8,227)
New Homes Bonus	(610)	95														(515)
Council tax	(14,680)	(252)														(14,932)
Less Parish Precept	271															271
Collection Fund Surplus																
Business Rates Collection Fund (Surplus) / Deficit																
Over / (Under) Allocated budget	**0**															**0**

OXFORD CITY COUNCILS REVENUE BUDGET AT PORTFOLIO LEVEL 2022/23 APPENDIX 2

	Approved Budget 2021/22	MTFP assumptions	Contractual Inflation	Pressures	Efficiency Savings	Invest to Save	Fees & Charges	Service Reductions	New Investment	Targeted Reviews	COVID-19 Pressures	20/21 Paused Bids	New Officer Proposals	Political Choice	Total App3	Recommended Budget 2022/23
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's		£000's
COMMUNTIES & CUSTOMERS	**8,400**	**0**	**45**	**(190)**	**(165)**	**(20)**	**0**	**0**	**0**	**0**	**(441)**	**0**	**(989)**	**(50)**	**(1,810)**	**6,590**
Business Improvement	**907**	**0**	**45**	**(200)**	**(165)**	**(20)**	**0**	**0**	**0**	**0**	**0**	**0**	**(250)**	**0**	**(590)**	**317**
Transformation Projects	250															250
ICT	396		45	(200)	(90)								(250)			(99)
Customer Services	(44)				(45)	(20)										(109)
Human Resources & Organisational Development	305				(30)											275
Community Services	**7,493**	**0**	**0**	**10**	**0**	**0**	**0**	**0**	**0**	**0**	**(441)**	**0**	**(739)**	**(50)**	**(1,220)**	**6,273**
Leisure Management	2,601			10												2,611
Sports Development	231													(50)		181
Parks Development	559															559
Community Centres	1,234										(40)					1,194
Youth Ambition	447															447
Town Hall & Facilities	442										(336)		(279)			(173)
Culture	648										(65)		(120)			463
Localities Team	1,331												(340)			991
DEVELOPMENT	**(2,848)**	**0**	**0**	**0**	**(70)**	**(426)**	**165**	**0**	**0**	**0**	**(1,930)**	**30**	**0**	**0**	**(2,231)**	**(5,079)**
Corporate Property	**(5,114)**	**0**	**0**	**0**	**(57)**	**(426)**	**175**	**0**	**0**	**0**	**(1,930)**	**30**	**0**	**0**	**(2,208)**	**(7,322)**
Property Services	1,831				(57)											1,774
Asset Management	(7,173)					(426)	175				(1,930)	30				(9,324)
Transactions & Special Projects	228															228
Regeneration & Economy	**669**	**0**	**0**	**0**	**(3)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(3)**	**666**
Economic Development	314				(3)											311
Development Team & PMO	355															355
Planning	**1,597**	**0**	**0**	**0**	**(10)**	**0**	**(10)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(20)**	**1,577**
Development	101				(10)		(10)									81
Support Services	296															296
Information Services	9															9
Spatial Development	1,191															1,191
ASSISTANT CHIEF EXECUTIVE	**231**	**0**	**0**	**0**	**0**	**(5)**	**0**	**0**	**18**	**0**	**0**	**0**	**0**	**0**	**13**	**244**
Assistant Chief Executive	**231**	**0**	**0**	**0**	**0**	**(5)**	**0**	**0**	**18**	**0**	**0**	**0**	**0**	**0**	**13**	**244**
Assistant Chief Exec	262															262
Communications	79					(5)			18							92
Policy & Partnerships	(110)															(110)
HOUSING	**7,323**	**0**	**0**	**(7)**	**(419)**	**0**	**(56)**	**0**	**0**	**0**	**(651)**	**0**	**(281)**	**0**	**(1,414)**	**5,909**
Regulatory Services & Community Safety	**2,313**	**0**	**0**	**0**	**(369)**	**0**	**(56)**	**0**	**0**	**0**	**(81)**	**0**	**0**	**0**	**(506)**	**1,807**
Regulatory Services	1,232				(369)		(56)				(81)					726
Community Safety	1,081															1,081
Housing Services	**5,010**	**0**	**0**	**(7)**	**(50)**	**0**	**0**	**0**	**0**	**0**	**(570)**	**0**	**(281)**	**0**	**(908)**	**4,102**
Community Housing & Strategy	835			3												838
Housing Needs	4,953			(10)	(50)						(570)		(281)			4,042
Property Services	(950)															(950)
Welfare Reform	172															172
ODS DEVELOPMENT	**13,893**	**0**	**0**	**62**	**0**	**(34)**	**(77)**	**0**	**3**	**(15)**	**(1,395)**	**61**	**(33)**	**15**	**(1,413)**	**12,480**
Environmental Sustainability	**1,265**	**0**	**0**	**0**	**0**	**(34)**	**0**	**0**	**0**	**(15)**	**0**	**61**	**0**	**0**	**12**	**1,277**
Environmental Quality	520															520
Energy & Natural Resources	371											61				432
Smart, Sustainable Cities	374					(34)				(15)						325
ODS Client	**12,628**	**0**	**0**	**62**	**0**	**0**	**(77)**	**0**	**3**	**0**	**(1,395)**	**0**	**(33)**	**15**	**(1,425)**	**11,203**
Parking Management	(30)			62							(1,395)					(1,363)
Domestic Waste	5,920												(33)			5,887
Street Cleansing	6,053								3							6,056

OXFORD CITY COUNCILS REVENUE BUDGET AT PORTFOLIO LEVEL 2022/23 APPENDIX 2

	Approved Budget 2021/22	MTFP assumptions	Contractual Inflation	Pressures	Efficiency Savings	Invest to Save	Fees & Charges	Service Reductions	New Investment	Targeted Reviews	COVID-19 Pressures	20/21 Paused Bids	New Officer Proposals	Political Choice	Total App3	Recommended Budget 2022/23
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's		£000's
Parks & Open Spaces	3,518													15		3,533
Pest Control	263															263
Engineering	9															9
Motor Transport	(1,947)															(1,947)
Overheads & Profit Share	(1,158)						(77)									(1,235)
CORPORATE SERVICES	**4,138**	**0**	**0**	**38**	**(5)**	**(10)**	**0**	**0**	**0**	**0**	**0**	**0**	**(90)**	**0**	**(67)**	**4,071**
Financial Services	**3,465**	**0**	**0**	**38**	**(5)**	**(10)**	**0**	**0**	**0**	**0**	**0**	**0**	**(90)**	**0**	**(67)**	**3,398**
Accountancy	5															5
Corporate Finance	0															0
Investigations	267					(10)										257
Procurement & Payments	(1)															(1)
Revenues & Benefits	3,194			38	(5)								(90)			3,137
Incomes	0															0
Law & Governance	**673**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**673**
Committees & Members Services	(4)															(4)
Election Services	490															490
Legal Services	(1)															(1)
Senior Management Team	3															3
Corporate Governance & Business Support	185															185
Total Budget at Portfolio Level	**31,137**	**0**	**45**	**(97)**	**(659)**	**(495)**	**32**	**0**	**21**	**(15)**	**(4,417)**	**91**	**(1,393)**	**(35)**	**(6,922)**	**24,215**
Below the line																
Corporate Accounts	(3,601)	580														(3,021)
Contingencies	1,269	1,621														2,890
Total Expenditure Budget	**28,805**															**24,084**
General Fund Working Balances																
Transfer to / (from) General Fund Working Balances																
Transfers to/(from) reserves	(5,402)	2,385														(3,017)
Net Budget Requirement	**23,403**															**21,067**
Financed by																
Revenue Support Grant																
Business Rates retention	(8,227)	2,368														(5,859)
New Homes Bonus	(515)	409														(106)
Council tax	(14,932)	(441)														(15,373)
Less Parish Precept	271															271
Collection Fund Surplus																
Business Rates Collection Fund (Surplus) / Deficit																
Over / (Under) Allocated budget	**0**															**0**

OXFORD CITY COUNCILS REVENUE BUDGET AT PORTFOLIO LEVEL 2023/24 APPENDIX 2

	Approved Budget 2022/23 £000's	MTFP assumptions £000's	Contractual Inflation £000's	Pressures £000's	Efficiency Savings £000's	Invest to Save £000's	Fees & Charges £000's	Service Reductions £000's	New Investment £000's	Targeted Reviews £000's	COVID-19 Pressures £000's	20/21 Paused Bids £000's	New Officer Proposals £000's	Political Choice £000's	Total App3	Recommended Budget 2023/24 £000's
COMMUNTIES & CUSTOMERS	**6,590**	**0**	**0**	**(290)**	**(55)**	**0**	**(100)**	**0**	**(20)**	**0**	**(370)**	**0**	**(285)**	**0**	**(1,120)**	**5,470**
Business Improvement	**317**	**0**	**0**	**(150)**	**(55)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(205)**	**112**
Transformation Projects	250			(50)												200
ICT	(99)			(100)												(199)
Customer Services	(109)				(55)											(164)
Human Resources & Organisational Development	275															275
Community Services	**6,273**	**0**	**0**	**(140)**	**0**	**0**	**(100)**	**0**	**(20)**	**0**	**(370)**	**0**	**(285)**	**0**	**(915)**	**5,358**
Leisure Management	2,611			(40)												2,571
Sports Development	181															181
Parks Development	559															559
Community Centres	1,194										(120)					1,074
Youth Ambition	447															447
Town Hall & Facilities	(173)										(250)		(285)			(708)
Culture	463			(100)			(100)		(20)							243
Localities Team	991															991
DEVELOPMENT	**(5,079)**	**0**	**0**	**0**	**0**	**439**	**125**	**0**	**0**	**0**	**190**	**(30)**	**0**	**0**	**724**	**(4,355)**
Corporate Property	**(7,322)**	**0**	**0**	**0**	**0**	**439**	**125**	**0**	**0**	**0**	**190**	**(30)**	**0**	**0**	**724**	**(6,598)**
Property Services	1,774															1,774
Asset Management	(9,324)					439	125				190	(30)				(8,600)
Transactions & Special Projects	228															228
Regeneration & Economy	**666**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**666**
Economic Development	311															311
Development Team & PMO	355															355
Planning	**1,577**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,577**
Development	81															81
Support Services	296															296
Information Services	9															9
Spatial Development	1,191															1,191
ASSISTANT CHIEF EXECUTIVE	**244**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**244**
Assistant Chief Executive	**244**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**244**
Assistant Chief Exec	262															262
Communications	92															92
Policy & Partnerships	(110)															(110)
HOUSING	**5,909**	**0**	**0**	**(246)**	**0**	**0**	**(56)**	**0**	**0**	**0**	**0**	**0**	**(147)**	**0**	**(449)**	**5,460**
Regulatory Services & Community Safety	**1,807**	**0**	**0**	**0**	**0**	**0**	**(56)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(56)**	**1,751**
Regulatory Services	726						(56)									670
Community Safety	1,081									0						1,081
Housing Services	**4,102**	**0**	**0**	**(246)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(147)**	**0**	**(393)**	**3,709**
Community Housing & Strategy	838			3												841
Housing Needs	4,042			(249)									(147)			3,646
Property Services	(950)															(950)
Welfare Reform	172															172
ODS DEVELOPMENT	**12,480**	**0**	**0**	**93**	**0**	**(48)**	**(469)**	**0**	**5**	**(20)**	**(305)**	**(23)**	**0**	**0**	**(767)**	**11,713**
Environmental Sustainability	**1,277**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(20)**	**0**	**(23)**	**0**	**0**	**(43)**	**1,234**
Environmental Quality	520											(23)				497
Energy & Natural Resources	432															432
Smart, Sustainable Cities	325									(20)						305
ODS Client	**11,203**	**0**	**0**	**93**	**0**	**(48)**	**(469)**	**0**	**5**	**0**	**(305)**	**0**	**0**	**0**	**(724)**	**10,479**
Parking Management	(1,363)			93		(48)					(305)					(1,623)
Domestic Waste	5,887															5,887
Street Cleansing	6,056								5							6,061
Parks & Open Spaces	3,533															3,533

OXFORD CITY COUNCILS REVENUE BUDGET AT PORTFOLIO LEVEL 2023/24 APPENDIX 2

	Approved Budget 2022/23	MTFP assumptions	Contractual Inflation	Pressures	Efficiency Savings	Invest to Save	Fees & Charges	Service Reductions	New Investment	Targeted Reviews	COVID-19 Pressures	20/21 Paused Bids	New Officer Proposals	Political Choice	Total App3	Recommended Budget 2023/24
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's		£000's
Pest Control	263															263
Engineering	9															9
Motor Transport	(1,947)															(1,947)
Overheads & Profit Share	(1,235)						(469)									(1,704)
CORPORATE SERVICES	**4,071**	**0**	**0**	**34**	**(115)**	**0**	**0**	**0**	**0**	**0**	**0**	**(50)**	**(430)**	**0**	**(561)**	**3,510**
Financial Services	**3,398**	**0**	**0**	**34**	**(115)**	**0**	**0**	**0**	**0**	**0**	**0**	**(50)**	**(430)**	**0**	**(561)**	**2,837**
Accountancy	5				(40)											(35)
Corporate Finance	0												(420)			(420)
Investigations	257											(50)				207
Procurement & Payments	(1)												(10)			(11)
Revenues & Benefits	3,137			34	(75)											3,096
Incomes	0															0
Law & Governance	**673**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**673**
Committees & Members Services	(4)															(4)
Election Services	490															490
Legal Services	(1)															(1)
Senior Management Team	3															3
Corporate Governance & Business Support	185															185
Total Budget at Portfolio Level	**24,215**	**0**	**0**	**(409)**	**(170)**	**391**	**(500)**	**0**	**(15)**	**(20)**	**(485)**	**(103)**	**(862)**	**0**	**(2,173)**	**22,042**
Below the line																
Corporate Accounts	(3,021)	(954)														(3,975)
Contingencies	2,890	1,837														4,727
Total Expenditure Budget	**24,084**															**22,794**
General Fund Working Balances																
Transfer to / (from) General Fund Working Balances	0	(974)														(974)
Transfers to/(from) reserves	(3,017)	2,949														(68)
Net Budget Requirement	**21,067**															**21,752**
Financed by																
Revenue Support Grant																
Business Rates retention	(5,859)	(336)														(6,195)
New Homes Bonus	(106)	106														0
Council tax	(15,373)	(455)														(15,828)
Less Parish Precept	271															271
Collection Fund Surplus																
Business Rates Collection Fund (Surplus) / Deficit																
Over / (Under) Allocated budget	**0**															**0**

OXFORD CITY COUNCILS REVENUE BUDGET AT PORTFOLIO LEVEL 2024/25 APPENDIX 2

	Approved Budget 2023/24	MTFP assumptions	Contractual Inflation	Pressures	Efficiency Savings	Invest to Save	Fees & Charges	Service Reductions	New Investment	Targeted Reviews	COVID-19 Pressures	20/21 Paused Bids	New Officer Proposals	Political Choice	Total App3	Recommended Budget 2024/25
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's		£000's
COMMUNTIES & CUSTOMERS	**5,470**	**0**	**0**	**0**	**(55)**	**0**	**0**	**0**	**(15)**	**0**	**0**	**0**	**(500)**	**0**	**(570)**	**4,900**
Business Improvement	**112**	**0**	**0**	**0**	**(55)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(55)**	**57**
Transformation Projects	200															200
ICT	(199)															(199)
Customer Services	(164)				(55)											(219)
Human Resources & Organisational Development	275															275
Community Services	**5,358**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(15)**	**0**	**0**	**0**	**(500)**	**0**	**(515)**	**4,843**
Leisure Management	2,571								(15)				(500)			2,056
Sports Development	181															181
Parks Development	559															559
Community Centres	1,074															1,074
Youth Ambition	447															447
Town Hall & Facilities	(708)															(708)
Culture	243															243
Localities Team	991															991
DEVELOPMENT	**(4,355)**	**0**	**0**	**0**	**(96)**	**(58)**	**0**	**0**	**0**	**0**	**0**	**(90)**	**0**	**0**	**(244)**	**(4,599)**
Corporate Property	**(6,598)**	**0**	**0**	**0**	**0**	**(58)**	**0**	**0**	**0**	**0**	**0**	**(90)**	**0**	**0**	**(148)**	**(6,746)**
Property Services	1,774															1,774
Asset Management	(8,600)					(58)						(90)				(8,748)
Transactions & Special Projects	228															228
Regeneration & Economy	**666**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**666**
Economic Development	311															311
Development Team & PMO	355															355
Planning	**1,577**	**0**	**0**	**0**	**(96)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(96)**	**1,481**
Development	81															81
Support Services	296				(96)											200
Information Services	9															9
Spatial Development	1,191															1,191
ASSISTANT CHIEF EXECUTIVE	**244**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(38)**	**0**	**0**	**0**	**0**	**0**	**(38)**	**206**
Assistant Chief Executive	**244**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(38)**	**0**	**0**	**0**	**0**	**0**	**(38)**	**206**
Assistant Chief Exec	262															262
Communications	92								(38)							54
Policy & Partnerships	(110)															(110)
HOUSING	**5,460**	**0**	**0**	**3**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**3**	**5,463**
Regulatory Services & Community Safety	**1,751**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,751**
Regulatory Services	670															670
Community Safety	1,081															1,081
Housing Services	**3,709**	**0**	**0**	**3**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**3**	**3,712**
Community Housing & Strategy	841			3												844
Housing Needs	3,646															3,646
Property Services	(950)															(950)
Welfare Reform	172															172
ODS DEVELOPMENT	**11,713**	**0**	**0**	**50**	**0**	**0**	**(480)**	**0**	**0**	**0**	**(795)**	**0**	**0**	**0**	**(1,225)**	**10,488**
Environmental Sustainability	**1,234**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,234**
Environmental Quality	497															497
Energy & Natural Resources	432															432
Smart, Sustainable Cities	305															305
ODS Client	**10,479**	**0**	**0**	**50**	**0**	**0**	**(480)**	**0**	**0**	**0**	**(795)**	**0**	**0**	**0**	**(1,225)**	**9,254**
Parking Management	(1,623)			50							(795)					(2,368)
Domestic Waste	5,887															5,887
Street Cleansing	6,061															6,061

OXFORD CITY COUNCILS REVENUE BUDGET AT PORTFOLIO LEVEL 2024/25 APPENDIX 2

	Approved Budget 2023/24	MTFP assumptions	Contractual Inflation	Pressures	Efficiency Savings	Invest to Save	Fees & Charges	Service Reductions	New Investment	Targeted Reviews	COVID-19 Pressures	20/21 Paused Bids	New Officer Proposals	Political Choice	Total App3	Recommended Budget 2024/25
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's		£000's
Parks & Open Spaces	3,533															3,533
Pest Control	263															263
Engineering	9															9
Motor Transport	(1,947)															(1,947)
Overheads & Profit Share	(1,704)						(480)									(2,184)
CORPORATE SERVICES	**3,510**	**0**	**0**	**30**	**(55)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(25)**	**3,485**
Financial Services	**2,837**	**0**	**0**	**30**	**(55)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(25)**	**2,812**
Accountancy	(35)															(35)
Corporate Finance	(420)															(420)
Investigations	207															207
Procurement & Payments	(11)															(11)
Revenues & Benefits	3,096			30	(55)											3,071
Incomes	0															0
Law & Governance	**673**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**673**
Committees & Members Services	(4)															(4)
Election Services	490															490
Legal Services	(1)															(1)
Senior Management Team	3															3
Corporate Governance & Business Support	185															185
Total Budget at Portfolio Level	**22,042**	**0**	**0**	**83**	**(206)**	**(58)**	**(480)**	**0**	**(53)**	**0**	**(795)**	**(90)**	**(500)**	**0**	**(2,099)**	**19,943**
Below the line																
Corporate Accounts	(3,975)	(4,483)														(8,458)
Contingencies	4,727	1,341														6,068
Total Expenditure Budget	**22,794**															**17,553**
General Fund Working Balances																
Transfer to / (from) General Fund Working Balances	(974)	2,151														1,177
Transfers to/(from) reserves	(68)	3,900														3,832
Net Budget Requirement	**21,752**															**22,562**
Financed by																
Revenue Support Grant																0
Business Rates retention	(6,195)	(342)														(6,537)
New Homes Bonus	0															0
Council tax	(15,828)	(468)														(16,296)
Less Parish Precept	271															271
Collection Fund Surplus																0
Business Rates Collection Fund (Surplus) / Deficit																0
Over / (Under) Allocated budget	**0**															**0**