

OXFORD CITY COUNCIL GENERAL FUND REVENUE BUDGET 2023/24 FOR CONSULTATION AND FUTURE YEAR CONTROL TOTALS - APPENDIX 1

|   | Recommended Budget 2023/24 |              | Proposed Budget 2024/25 |              | Proposed Budget 2025/26 |              | Proposed Budget 2026/27 |              |
|---|----------------------------|--------------|-------------------------|--------------|-------------------------|--------------|-------------------------|--------------|
|   | £000's                     | % of Total   | £000's                  | % of Total   | £000's                  | % of Total   | £000's                  | % of Total   |
| <b>COMMUNITIES &amp; PEOPLE</b>                   | <b>13,771</b>              | <b>47%</b>   | <b>11,836</b>           | <b>48%</b>   | <b>11,597</b>           | <b>49%</b>   | <b>11,447</b>           | <b>50%</b>   |
| <b>Business Improvement</b>                       | <b>1,292</b>               | <b>4%</b>    | <b>(58)</b>             | <b>(%)</b>   | <b>(241)</b>            | <b>(1%)</b>  | <b>(441)</b>            | <b>(2%)</b>  |
| Transformation Projects                           | 308                        | 1%           | (100)                   | (%)          | (100)                   | (%)          | (100)                   | (%)          |
| Business Support                                  | 1                          | %            | 1                       | %            | 1                       | %            | 1                       | %            |
| ICT   | 446                        | 2%           | (254)                   | (1%)         | (284)                   | (1%)         | (284)                   | (1%)         |
| Customer Services                                 | (110)                      | (%)          | (200)                   | (1%)         | (255)                   | (1%)         | (455)                   | (2%)         |
| Human Resources & Organisational Development      | 647                        | 2%           | 495                     | 2%           | 397                     | 2%           | 397                     | 2%           |
| <b>Community Services</b>                         | <b>6,060</b>               | <b>21%</b>   | <b>5,640</b>            | <b>23%</b>   | <b>5,602</b>            | <b>24%</b>   | <b>5,602</b>            | <b>25%</b>   |
| Leisure Management                                | 2,548                      | 9%           | 2,333                   | 10%          | 2,333                   | 10%          | 2,333                   | 10%          |
| Sports Development                                | 186                        | 1%           | 186                     | 1%           | 186                     | 1%           | 186                     | 1%           |
| Parks Development                                 | 553                        | 2%           | 553                     | 2%           | 553                     | 2%           | 553                     | 2%           |
| Community Centres                                 | 1,178                      | 4%           | 1,123                   | 5%           | 1,085                   | 5%           | 1,085                   | 5%           |
| Youth Ambition                                    | 400                        | 1%           | 350                     | 1%           | 350                     | 1%           | 350                     | 2%           |
| Town Hall & Facilities                            | (449)                      | (2%)         | (449)                   | (2%)         | (449)                   | (2%)         | (449)                   | (2%)         |
| Culture   | 500                        | 2%           | 400                     | 2%           | 400                     | 2%           | 400                     | 2%           |
| Localities Team                                   | 1,145                      | 4%           | 1,145                   | 5%           | 1,145                   | 5%           | 1,145                   | 5%           |
| <b>Regulatory Services &amp; Community Safety</b> | <b>1,567</b>               | <b>5%</b>    | <b>1,537</b>            | <b>6%</b>    | <b>1,537</b>            | <b>6%</b>    | <b>1,537</b>            | <b>7%</b>    |
| Regulatory Services                               | 556                        | 2%           | 526                     | 2%           | 526                     | 2%           | 526                     | 2%           |
| Community Safety                                  | 1,011                      | 3%           | 1,011                   | 4%           | 1,011                   | 4%           | 1,011                   | 4%           |
| <b>Housing Services</b>                           | <b>4,851</b>               | <b>17%</b>   | <b>4,716</b>            | <b>19%</b>   | <b>4,698</b>            | <b>20%</b>   | <b>4,748</b>            | <b>21%</b>   |
| Community Housing & Strategy                      | 916                        | 3%           | 844                     | 3%           | 847                     | 4%           | 847                     | 4%           |
| Housing Needs                                     | 3,710                      | 13%          | 3,647                   | 15%          | 3,626                   | 15%          | 3,676                   | 16%          |
| Property Services                                 | 91                         | %            | 91                      | %            | 91                      | %            | 91                      | %            |
| Welfare Reform                                    | 135                        | %            | 135                     | 1%           | 135                     | 1%           | 135                     | 1%           |
| <b>DEVELOPMENT</b>                                | <b>(5,174)</b>             | <b>(18%)</b> | <b>(6,439)</b>          | <b>(26%)</b> | <b>(7,085)</b>          | <b>(30%)</b> | <b>(7,656)</b>          | <b>(34%)</b> |
| <b>Corporate Property</b>                         | <b>(7,676)</b>             | <b>(26%)</b> | <b>(8,982)</b>          | <b>(37%)</b> | <b>(9,556)</b>          | <b>(40%)</b> | <b>(10,127)</b>         | <b>(45%)</b> |
| Property Services                                 | 760                        | 3%           | 760                     | 3%           | 680                     | 3%           | 680                     | 3%           |
| Asset Management                                  | (8,617)                    | (30%)        | (9,923)                 | (41%)        | (10,417)                | (44%)        | (10,988)                | (48%)        |
| Transactions & Special Projects                   | 182                        | 1%           | 182                     | 1%           | 182                     | 1%           | 182                     | 1%           |
| <b>Regeneration &amp; Economy</b>                 | <b>787</b>                 | <b>3%</b>    | <b>832</b>              | <b>3%</b>    | <b>832</b>              | <b>4%</b>    | <b>832</b>              | <b>4%</b>    |
| Economic Development                              | 405                        | 1%           | 450                     | 2%           | 450                     | 2%           | 450                     | 2%           |
| Development Team & PMO                            | 382                        | 1%           | 382                     | 2%           | 382                     | 2%           | 382                     | 2%           |
| <b>Planning</b>                                   | <b>1,716</b>               | <b>6%</b>    | <b>1,712</b>            | <b>7%</b>    | <b>1,640</b>            | <b>7%</b>    | <b>1,640</b>            | <b>7%</b>    |
| Development                                       | (49)                       | (%)          | (72)                    | (%)          | (72)                    | (%)          | (72)                    | (%)          |
| Support Services                                  | 299                        | 1%           | 254                     | 1%           | 254                     | 1%           | 254                     | 1%           |
| Information Services                              | 12                         | %            | 12                      | %            | 12                      | %            | 12                      | %            |
| Spatial Development                               | 1,454                      | 5%           | 1,518                   | 6%           | 1,446                   | 6%           | 1,446                   | 6%           |
| <b>CORPORATE STRATEGY</b>                         | <b>1,477</b>               | <b>5%</b>    | <b>1,454</b>            | <b>6%</b>    | <b>1,315</b>            | <b>6%</b>    | <b>1,307</b>            | <b>6%</b>    |
| <b>Policy &amp; Communications</b>                | <b>285</b>                 | <b>1%</b>    | <b>255</b>              | <b>1%</b>    | <b>194</b>              | <b>1%</b>    | <b>186</b>              | <b>1%</b>    |
| Corporate Strategy                                | 166                        | 1%           | 166                     | 1%           | 166                     | 1%           | 166                     | 1%           |
| Communications                                    | 35                         | %            | 5                       | %            | (56)                    | (%)          | (64)                    | (%)          |
| Policy & Partnerships                             | 84                         | %            | 84                      | %            | 84                      | %            | 84                      | %            |
| <b>Environmental Sustainability</b>               | <b>1,192</b>               | <b>4%</b>    | <b>1,199</b>            | <b>5%</b>    | <b>1,121</b>            | <b>5%</b>    | <b>1,121</b>            | <b>5%</b>    |
| Environmental Quality                             | 376                        | 1%           | 371                     | 2%           | 293                     | 1%           | 293                     | 1%           |
| Energy & Natural Resources                        | 440                        | 2%           | 440                     | 2%           | 440                     | 2%           | 440                     | 2%           |
| Smart, Sustainable Cities                         | 375                        | 1%           | 387                     | 2%           | 387                     | 2%           | 387                     | 2%           |
| <b>ODS</b>  | <b>14,458</b>              | <b>50%</b>   | <b>13,245</b>           | <b>54%</b>   | <b>13,495</b>           | <b>57%</b>   | <b>13,228</b>           | <b>58%</b>   |
| <b>ODS Client</b>                                 | <b>14,458</b>              | <b>50%</b>   | <b>13,245</b>           | <b>54%</b>   | <b>13,495</b>           | <b>57%</b>   | <b>13,228</b>           | <b>58%</b>   |
| Parking Management                                | (1,239)                    | (4%)         | (1,179)                 | (5%)         | (617)                   | (3%)         | (617)                   | (3%)         |
| Domestic Waste                                    | 6,092                      | 21%          | 6,092                   | 25%          | 6,092                   | 26%          | 6,092                   | 27%          |
| Street Cleansing                                  | 6,120                      | 21%          | 6,120                   | 25%          | 6,120                   | 26%          | 6,120                   | 27%          |
| Parks & Open Spaces                               | 3,781                      | 13%          | 3,781                   | 15%          | 3,781                   | 16%          | 3,781                   | 17%          |
| Pest Control                                      | 258                        | 1%           | 258                     | 1%           | 258                     | 1%           | 258                     | 1%           |
| Engineering                                       | (0)                        | (%)          | (0)                     | (%)          | (0)                     | (%)          | (0)                     | (%)          |
| Motor Transport                                   | 416                        | 1%           | 360                     | 1%           | 360                     | 2%           | 360                     | 2%           |
| Overheads & Profit Share                          | (971)                      | (3%)         | (2,188)                 | (9%)         | (2,500)                 | (11%)        | (2,767)                 | (12%)        |
| <b>CORPORATE SERVICES</b>                         | <b>4,548</b>               | <b>16%</b>   | <b>4,397</b>            | <b>18%</b>   | <b>4,346</b>            | <b>18%</b>   | <b>4,350</b>            | <b>19%</b>   |
| <b>Financial Services</b>                         | <b>3,646</b>               | <b>13%</b>   | <b>3,521</b>            | <b>14%</b>   | <b>3,466</b>            | <b>15%</b>   | <b>3,466</b>            | <b>15%</b>   |
| Accountancy                                       | (69)                       | (%)          | (109)                   | (%)          | (109)                   | (%)          | (109)                   | (%)          |
| Corporate Finance                                 | 159                        | 1%           | 159                     | 1%           | 159                     | 1%           | 159                     | 1%           |
| Investigations                                    | 390                        | 1%           | 340                     | 1%           | 340                     | 1%           | 340                     | 2%           |

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|--|----------------------------|-------------|-------------------------|-------------|-------------------------|-------------|-------------------------|-------------|
|  | £000's                     | % of Total  | £000's                  | % of Total  | £000's                  | % of Total  | £000's                  | % of Total  |
| Procurement & Payments                             | (53)                       | (%)         | (88)                    | (%)         | (88)                    | (%)         | (88)                    | (%)         |
| Revenues & Benefits                                | 3,221                      | 11%         | 3,221                   | 13%         | 3,166                   | 13%         | 3,166                   | 14%         |
| Incomes  | (2)                        | (%)         | (2)                     | (%)         | (2)                     | (%)         | (2)                     | (%)         |
|  |                            |             | 0                       |             |                         |             |                         |             |
| <b>Law &amp; Governance</b>                        | <b>901</b>                 | <b>3%</b>   | <b>875</b>              | <b>4%</b>   | <b>879</b>              | <b>4%</b>   | <b>883</b>              | <b>4%</b>   |
| Committees & Members Services                      | (1)                        | (%)         | 3                       | %           | 7                       | %           | 11                      | %           |
| Election Services                                  | 480                        | 2%          | 480                     | 2%          | 480                     | 2%          | 480                     | 2%          |
| Legal Services                                     | 377                        | 1%          | 347                     | 1%          | 347                     | 1%          | 347                     | 2%          |
| Senior Management Team                             | 45                         | %           | 45                      | %           | 45                      | %           | 45                      | %           |
| <b>Total Budget at Portfolio Level</b>             | <b>29,080</b>              | <b>100%</b> | <b>24,493</b>           | <b>100%</b> | <b>23,668</b>           | <b>100%</b> | <b>22,676</b>           | <b>100%</b> |
| <b>Below the line</b>                              |                            |             |                         |             |                         |             |                         |             |
| Corporate Accounts                                 | (7,077)                    | (30%)       | (10,106)                | (46%)       | (11,052)                | (49%)       | (6,460)                 | (28%)       |
| Contingencies                                      | 3,844                      | 16%         | 7,306                   | 33%         | 8,514                   | 38%         | 8,477                   | 37%         |
| <b>Total Expenditure Budget</b>                    | <b>25,847</b>              | <b>110%</b> | <b>21,693</b>           | <b>98%</b>  | <b>21,130</b>           | <b>93%</b>  | <b>24,693</b>           | <b>107%</b> |
| <b>General Fund Working Balances</b>               |                            |             |                         |             |                         |             |                         |             |
| Transfer to / (from) General Fund Working Balances |                            |             |                         |             |                         |             |                         |             |
| Transfers to/(from) reserves                       | (2,414)                    | (10%)       | 401                     | 2%          | 1,488                   | 7%          | (1,536)                 | (7%)        |
| <b>Net Budget Requirement</b>                      | <b>23,433</b>              | <b>100%</b> | <b>22,094</b>           | <b>100%</b> | <b>22,618</b>           | <b>100%</b> | <b>23,157</b>           | <b>100%</b> |
| <b>Financed by</b>                                 |                            |             |                         |             |                         |             |                         |             |
| External Funding                                   | 0                          | %           | 0                       | %           | 0                       | %           | 0                       | %           |
| Business Rates retention                           | (8,017)                    | (34%)       | (6,058)                 | (27%)       | (6,100)                 | (27%)       | (6,142)                 | (27%)       |
| New Homes Bonus                                    | 0                          | %           | 0                       | %           | 0                       | %           | 0                       | %           |
| Council tax  | (15,687)                   | (67%)       | (16,307)                | (74%)       | (16,789)                | (74%)       | (17,286)                | (75%)       |
| Less Parish Precept                                | 271                        | 1%          | 271                     | 1%          | 271                     | 1%          | 271                     | 1%          |
| Collection Fund Surplus                            |                            |             |                         |             |                         |             |                         |             |
| Business Rates Collection Fund (Surplus) / Deficit |                            |             |                         |             |                         |             |                         |             |
| <b>Over / (Under) Allocated budget</b>             | <b>(0)</b>                 |             | <b>(0)</b>              |             | <b>(0)</b>              |             | <b>(0)</b>              |             |